



**NAMIBIA UNIVERSITY
OF SCIENCE AND TECHNOLOGY**

FACULTY OF MANAGEMENT SCIENCES

DEPARTMENT OF MARKETING AND LOGISTICS

QUALIFICATION: BACHELOR OF LOGISTICS AND SUPPLY CHAIN MANAGEMENT HONOURS	
QUALIFICATION CODE: 08HLSCH	LEVEL: 8
COURSE: PROJECTS IN SUPPLY CHAIN MANAGEMENT	COURSE CODE: PSC821S
SESSION: JANUARY 2019	PAPER: THEORY
DURATION: 3 HOURS	MARKS: 100

SECOND OPPORTUNITY EXAMINATION QUESTION PAPER	
EXAMINER	DR. FANNY SARUCHERA
MODERATOR:	MR. J. SILVA

INSTRUCTIONS	
<ol style="list-style-type: none">1. Answer ALL questions.2. Lay out your work clearly and where necessary, use headings and sub-headings.3. Number your answers clearly.4. The number of marks per each question or part question is given in square brackets []. These should guide you in the content of your answers.5. This is a Closed Book Examination. No books or notes may be consulted during the exam.	

THIS QUESTION PAPER CONSISTS OF 2 PAGES (Including this front page)

Question 1

Guided by the “triple constraints” theory, explain why supply projects fail and what makes them succeed. [25 marks]

Question 2

Evaluate the features and strategic role of the following in as applicable in projects in supply chain management:

- (a) Project manager [9 marks]
- (b) Stakeholder engagement [8 marks]
- (c) Project risk management [8 marks]

[Sub-total: 25 marks]

Question 3

With the aid of practical examples, discuss the role of any **five** project management tools and techniques that you have studied. [25 marks]

Question 4

Though change is inevitable in project management, it comes along with some resistance. Explain some of the causes of resistance to change management in supply chain projects and how such resistance may be overcome. [25 marks]

Grand Total: 100 marks